#### **Adapting Employee Training To The Post-COVID Reality**





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Designing the "Workplace of the Future"



PATTI MASSEY FOUNDER + PRESIDENT

mca:learning

#### THE KOLAR EXPERIENCE INSTITUTE - WORKPLACE OF THE FUTURE

Using 30 years of research studying the impact of place on people, we built a research and insights institute focused on exploring the intersection of people, process, and place and creating positive impact for businesses.







Employee Sentiment Survey analyzes + guides employers understanding of their employees' perceptions + sentiments in the post-COVID reality across three categories:

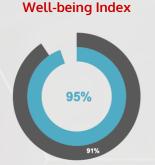
SAFETY (HEALTH ANXIETY + TRUST) WELL-BEING (EMOTIONAL + PHYSICAL) WORKPLACE OF THE FUTURE (ONSITE + REMOTE)

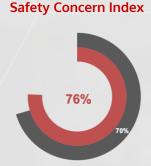
WHAT ARE YOUR EMPLOYEES REALLY THINKING + FEELING?

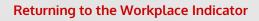


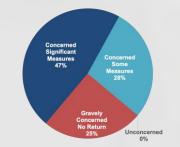
#### TAKE OUR FREE COMPANY SURVEY. GAIN VALUABLE INSIGHTS.

- √ Assess and understand your employees' concerns about returning to work
- ✓ Make sense of the many dynamics at play in your workforce so you can make more informed people decisions and improve business results
- √ Receive a company score and compare to other similar organizations











PEOPLE ARE WORRIED...

CHANGE IS INEVITABLE...

TRUST IS A PROBLEM...

#1

#2



Source: Kolar Experience Institute's COVID-19 Compass Return to Work Surve

WHAT HAVE WE LEARNED...



**#1** PEOPLE ARE WORRIED...

87.5%

of employees report that their stress/anxiety has INCREASED or SIGNIFICANTLY INCREASED

**#2** CHANGE IS INEVITABLE...

89%

of employees are expecting that things WILL NOT return to "business as usual"

**#3** TRUST IS A PROBLEM...

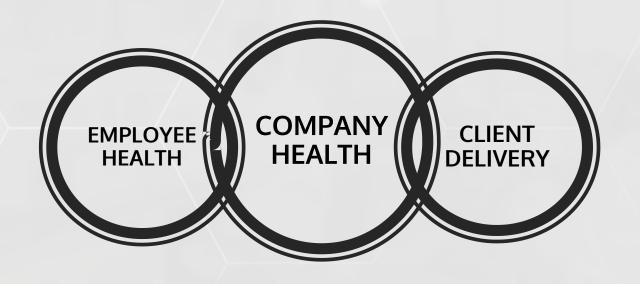
# 2600+

lawsuits related to COVID-19 have been filed this year

- Hunton Andrews Kurth Law Firm







**BUSINESS CONTINUITY** 

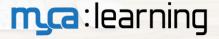
- EMPLOYEES
- BUSINESS COMPLIANCE
- INSURANCE
- SUPPLY CHAIN
- VISITORS

#### **BUSINESS CONTINUITY**

- Lead with empathy
- Consult trusted advisors
  - Attorney
  - Insurance Broker
  - SBA Office of the National Ombudsman and Office of Advocacy
  - o HR
- Compliance is good for business (employees, vendors, partners, customers/clients want to feel safe)
- Communicate, communicate (internal and external)
- It's a process—progress, not perfection (it takes time and space)

#### **KEY TAKEAWAYS**

## Solutions for Adapting to Post-Covid Reality

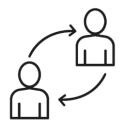




**eLEARNING DURING COVID-19** 

**EDUCATE, ENGAGE + PROTECT YOUR EMPLOYEES** 









#### **EDUCATE**

#### **Growth & Development**

 As businesses pivot, some employees are having to learn new skills while others are experiencing full-scale job changes (McKinsey)

#### **Knowledge Transfer**

• 23% of baby boomers have or are considering retiring early as a result of COVID-19 (TD Ameritrade)

#### **ENGAGE**

#### **Culture Building**

- Estimated 25-30% of workforce will be working from home by end of 2021 (Global Workplace Analytics)
- Adopting digital learning increased sense of community and collaboration for work colleagues (McKinsey)

#### **PROTECT**

#### **Duty of Care**

- Corporate law firms are recommending a "duty of care" approach to minimize liability and show empathy
- Communicate, Communicate, Communicate!
- Includes making sure employees are trained, comprehend best practices and acknowledge by signing 'I Agree'

#### NAVIGATING THE REMOTE WORKPLACE



#### **GROWING BY 52%**



(Chief Learning Officer Magazine)

**ADAPTING TO NEW WAYS OF WORKING + LEARNING** 



#### **GROWING BY 52%**

#### **EXPECTED INCREASE IN THE NEXT 12-18 MONTHS**





Self-paced eLearning by 65%



Mobile Learning by 60%



Instructor Led eLearning by 53%

#### **ADAPTING TO NEW WAYS OF WORKING + LEARNING**



#### **GROWING BY 52%**

#### **EXPECTED INCREASE IN THE NEXT 12-18 MONTHS**

#### **INSTRUCTIONAL DESIGN**





Self-paced eLearning by 65%



Mobile Learning by 60%



Instructor Led eLearning by 53%



Converting live training to an interactive and engaging online experience requires:

- Instructional design
- ADDIE (adult learning) methodology
- Technology
- Consider 508-compliance

**ADAPTING TO NEW WAYS OF WORKING + LEARNING** 





- Educate and protect employees
  - Before bringing back to office
  - Working from home
- Protect company liability and risk
  - Corporate law firms recommend "Duty of Care" and "I Agree"
- Prevent incidents and lawsuits
  - Decreased overall costs to company
- State Law Mandates
  - Compliance with OSHA and CDC



WHY RISK MITIGATION WITH ELEARNING?



These are the states with mandatory state training laws regarding COVID-19 safety:

- California
- Connecticut
- Illinois
- Kentucky
- Maine
- Massachusetts
- Michigan
- Minnesota

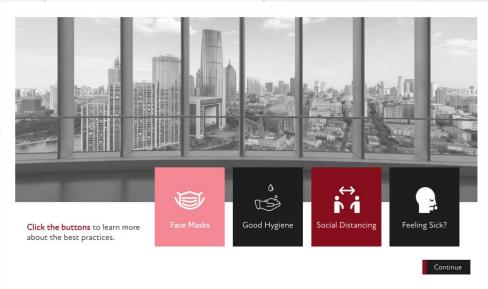
- New Hampshire
- New Mexico
- New York
- Oregon
- Rhode Island
- Vermont
- Virginia
- Washington



#### STATE LAW MANDATES FOR COVID-19 TRAINING

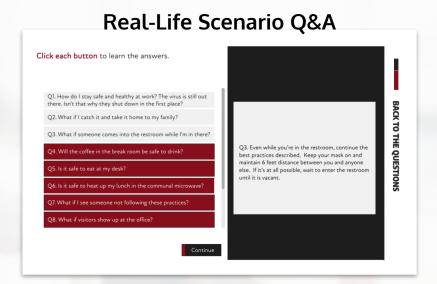


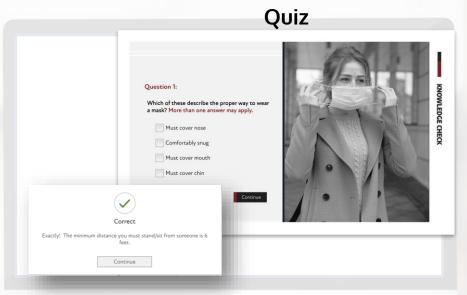




**CDC + OSHA BEST PRACTICES** 



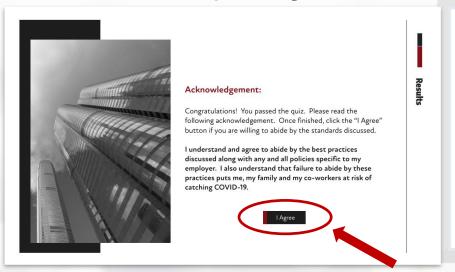




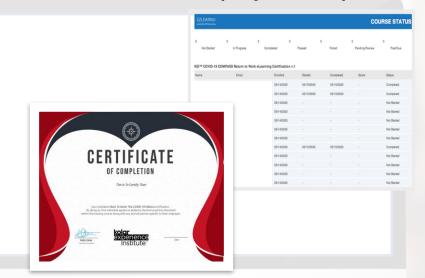
#### **UNDERSTANDING + COMPREHENSION**



#### Time-stamped 'I Agree'



#### **Certificate & Company-wide Report**



**ACKNOWLEDGEMENT + TRACKING** 



## Create Respectful + Inclusive Work Environments

### States that require harassment prevention training:

- California
- Connecticut
- Delaware
- District of Columbia
- Hawaii
- Illinois
- Maine
- Massachusetts
- New York

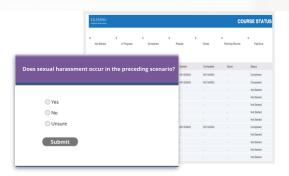


#### **CREATE RESPECTFUL + INCLUSIVE WORK ENVIRONMENTS**









#### Recognize and understand:

- Harassment against protected classes including LGBTQ (Title VII)
- State + Federal Laws

#### Learn how to:

- Be an UPSTANDER
- Effectively coach and respond
- Handle complaints + incidents

Track comprehension + completion to comply with state laws

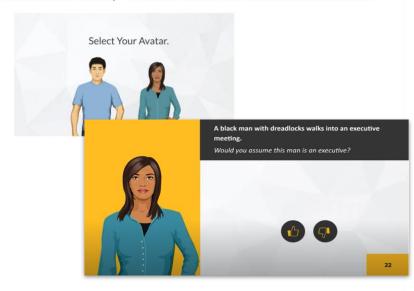
#### WHAC - WORKPLACE HARASSMENT & ABUSIVE CONDUCT





Unconscious or implicit bias is a universal phenomenon that occurs for any type of difference that we encounter when interacting with others. It refers to attitudes or stereotypes that affect our understanding, actions and decisions in an unconscious manner.

1. Intro: Avatar Activity - determine level of comfort in different scenarios



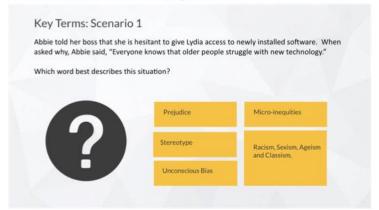
#### **UNCONSCIOUS BIAS**



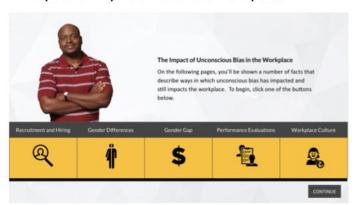
#### 2. The Medical Science of Implicit Bias



#### 3. The Social Science of Implicit Bias



#### 4. Impact of Implicit Bias in the Workplace



#### 5. Next Steps for Individuals in the Workplace





#### Protect your company from:

- ➤ Risk & liability
- > Tarnished brand reputation
- Revenue loss + sponsorship
- ➤ Incidents + lawsuits
- ➤ Talent + knowledge loss
- ➤ Increased recruiting costs



#### Protect + support your employees:

- ➤ Build inclusive + respectful culture
- ➤ Provide tools + knowledge
- ➤ Attract + retain top talent

#### **RISK MITIGATION + CULTURE DEVELOPMENT**



#### **GET CERTIFIED. BE RECOGNIZED.**

- ✓ Provides visibility on Coupa platform
- ✓ Shows commitment to safety, wellbeing + inclusivity
- ✓ Protects your company from lawsuits + liability
- ✓ Fulfills compliance with state laws











## mycalearning.com/coupa

